Ted,

Thanks again so much for your continued partnership.

Maia Zonis was a great pleasure to have work with us this summer at the Yale Center for Environmental Law & Policy. She contributed to a wide array of Center projects and workstreams including:

- Supporting the 2020 Environmental Performance Index with proofreading, web content development, and exploratory data analysis
- Furthering the Yale Initiative on Sustainable Finance with research regarding the contours of power and influence among cutting edge thought leaders in the corporate and investor environmental disclosure worlds
- Final refinement of a book proposal and manuscript for a forthcoming volume on the intersection between the Paris Climate Agreement and the world trading system entitled Cool Heads in a Warming World: How Trade Policy Can Help Fight Climate Change
- Support for preparation of the 4th Yale Sustainability Leadership Forum and also a sequence of fall rollout events in furtherance of the Yale Environmental Dialogue
- Preparation for special lectures at the Yale School of Management

In short, Maia added great value to our Center research team. She was professional, diligent, curious, and committed to learning new information and skills. We are excited to see where her educational career takes her in the years to come.

Please do let me know if I can elaborate on any or all of this. I look forward to working with you and the Harvard Club of Southern Connecticut again next summer.

With my best wishes in the interim,

Tim Mason