

September 21, 2020

Daniel A. Beebe
Harvard Club of Southern Connecticut
Summer Community Service Fellowship Committee
259 Wheelers Farm Road
Milford, CT 06461

Dear Mr. Beebe:

I hope this finds you well. I am delighted to have the opportunity to apprise the Harvard Club of Southern Connecticut on our experience with Maliya Ellis, one of the recipients of the 2020 Summer Community Service Fellowship who was assigned to the Yale Center for Environmental Law and Policy.

I cannot emphasize enough how helpful we found Ms. Ellis's contributions over the summer. She had the chance to work on a number of the Center's projects. For example, she assisted in the production of our 2020 Environmental Performance Index, an ambitious effort to rank every country in the world on the basis of their environmental performance. During the summer, the report for the 2020 EPI was finalized and Ms. Ellis was of great assistance to the Center in the report's release.

Ms. Ellis was also a valuable contributor to the Center as it edited *Values at Work*, a cutting-edge book exploring the reporting of Environmental, Social, and Governance (ESG) metrics, which will be published by Palgrave Macmillan this fall.

In speaking with the members of the Center regarding Ms. Ellis's performance, each of them was highly complimentary and effusive in their praise for her work. She added significant value to the Center. I express my sincerest gratitude to the Committee for enabling her to work with us. We look forward to working with the Committee in the future to identify similarly hard-working students for work with the Center.

Yours,

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